Financial Statements (Expressed in thousands of dollars)

BRITISH COLUMBIA'S CHILDREN'S HOSPITAL FOUNDATION

And Independent Auditors' Report thereon Year ended March 31, 2021



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of British Columbia's Children's Hospital Foundation

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of British Columbia's Children's Hospital Foundation (the "Foundation"), which comprise:

- the statement of financial position as at March 31, 2021
- · the statement of operations and changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
 planned scope and timing of the audit and significant audit findings, including any
 significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding period.

Chartered Professional Accountants

Vancouver, Canada June 17, 2021

LPMG LLP

Statement of Financial Position (Expressed in thousands of dollars)

March 31, 2021, with comparative information for 2020

	2021	2020
		(note 3)
Assets		
Current assets:		
Cash and cash equivalents (note 4)	\$ 59,582	\$ 32,665
Accounts receivable	746	2,132
Prepaid expenses and other	252	360
Investment in lottery prize homes	60,580	1,158 36,315
	00,500	30,313
Capital assets (note 5)	20,231	20,204
Other assets	487	456
Investments (notes 4 and 6)	383,705	345,408
Vancouver Foundation endowment investments (note 7)	1,745	1,491
	\$ 466,748	\$ 403,874
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 8)	\$ 7,244	\$ 8,212
Due to BC Children's Hospital, a program of		
Provincial Health Services Authority (note 9)	203,784	161,201
Deferred revenue (note 5(a))	1,081	1,104
	212,109	170,517
Net assets:		
Unrestricted fund	7,733	6,100
Internally restricted fund	110,205	107,551
Externally restricted fund	3,351	6,217
Endowment fund	133,350	113,489
Commitment (note 6)	254,639	233,357
Commitment (note 6) Contingency (note 14)		
Contingency (note 14)		
	\$ 466,748	\$ 403,874

See accompanying notes to financial statements.

Approved on behalf of the Board:

Director Director

Statement of Operations and Changes in Net Assets (Expressed in thousands of dollars)

Year ended March 31, 2021, with comparative information for 2020

			estricted und		Internally restricted fund				External restricte fund	eď			wment Ind			Tota	
	202		2020	2021		2020	•	2021		2020	202		2020		2021		2020
			(note 3)			(note 3)				(note 3)			(note 3)				(note 3)
Revenue:				_	_		_							_		_	
Fundraising Direct fundraising costs	\$ 33,32 10,49		\$ 35,069 12,802	\$ - -	\$	-	\$	27,589 -	\$	29,060 -	\$ 40)1 \$ -	5 1,495 -	\$	61,312 10,499	\$	65,624 12,802
Net fundraising	22,82	23	22,267	-		-		27,589		29,060	40)1	1,495		50,813		52,822
Lottery Lottery costs		-	-	-		-		25,859 13,747		24,726 15,952		-	-		25,859 13,747		24,726 15,952
Net lottery		-	-	-		-		12,112		8,774		-	-		12,112		8,774
Total net revenue	22,82	23	22,267	-		-		39,701		37,834	40)1	1,495		62,925		61,596
Investment income (loss) (note 6) Vancouver Foundation income (note 7)	45,24	48 24	(570) 282	-		-		6,242 258		20,172 261	18,98	35 1	(28,025) 32		70,475 593		(8,423) 575
Gain (loss) on lottery prize homes		22	(294)	_		-		230		201		-	J2 -		22		(294)
Cash surrender value adjustment on other assets Other income (note 10)		31	34	-		-		-		-		-	-		31 2,528		34
Other meetine (note 10)	2,0	20		<u> </u>											2,020		
Net revenue, including investment and other income (losses)	70,9	76	21,719	-		-		46,201		58,267	19,39)7	(26,498)		136,574		53,488
Expenses: General and administrative	8,20	68	7,902	-		-		-		-		_	-		8,268		7,902
Excess (deficiency) of revenue over expenses												_					
before grants and charitable activity	62,70	08	13,817	-		-		46,201		58,267	19,39)7	(26,498)		128,306		45,586
Grants and charitable activity (note 9)	58,42	21	14,924	-		-		48,603		41,277		-	-		107,024		56,201
Excess (deficiency) of revenue over expenses	4,28	37	(1,107)	-		-		(2,402)		16,990	19,39)7	(26,498)		21,282		(10,615)
Net assets, beginning of year	6,10	00	5,997	107,551		108,761		6,217		4,940	113,48	19	124,274		233,357		243,972
Interfund transfers (note 11)	(2,6	54)	1,210	2,654		(1,210)		(464)		(15,713)	46	64	15,713		-		-
Net assets, end of year	\$ 7,7	33	\$ 6,100	\$ 110,205	\$	107,551	\$	3,351	\$	6,217	\$ 133,35	50 \$	113,489	\$	254,639	\$	233,357

See accompanying notes to financial statements.

Statement of Cash Flows (Expressed in thousands of dollars)

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
		(note 3)
Cash provided by (used in):		
Operating activities:		
Excess (deficiency) of revenue over expenses	\$ 21,282	\$ (10,615)
Items not involving cash:		
Net realized gains on investments, including	(5.040)	(50.005)
Vancouver Foundation funds	(5,949)	(56,005)
Change in unrealized (gain) loss on investments	(55,894)	77,983
(Gain) loss on lottery prize homes Amortization of capital assets	(22) 68	294 47
Cash surrender value adjustment on other assets	(31)	(34)
Oddit dufferfuer value adjustment off other addets	. ,	
Changes in non-cash operating working capital:	(40,546)	11,670
Accounts receivable	1,386	430
Prepaid expenses and other	108	(116)
Accounts payable and accrued liabilities	(968)	571
Due to BC Children's Hospital, a program of	(333)	• • •
Provincial Health Services Authority	42,583	7,210
Deferred revenue	(23)	433
	2,540	20,198
Investing activities:		
Net disposition (purchase) of investments	23,292	(32,890)
Purchase of capital assets	(95)	(113)
Proceeds from sale of lottery prize home	1,180	1,174
	24,377	(31,829)
Increase (decrease) in each and each equivalents	26.017	(11 621)
Increase (decrease) in cash and cash equivalents	26,917	(11,631)
Cash and cash equivalents, beginning of year	32,665	44,296
Cash and cash equivalents, end of year	\$ 59,582	\$ 32,665

See accompanying notes to financial statements.

Notes to Financial Statements

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

1. Nature of operations:

British Columbia's Children's Hospital Foundation (the "Foundation" or "BCCHF") is incorporated and registered under the Societies Act (British Columbia).

The Foundation promotes the development of child health care, in particular at the BC Children's Hospital, a program of the Provincial Health Services Authority (the "Hospital"), by providing financial support for the development of research, patient care and education, and the purchase of equipment.

The Foundation is a charitable organization registered under the Income Tax Act and, accordingly, is exempt from income taxes, provided certain requirements of the Income Tax Act are met, and is able to issue donation receipts for income tax purposes.

On June 30, 2020, the Foundation amalgamated with Sunny Hill Foundation for Children ("Sunny Hill") (note 3). The primary purpose of Sunny Hill was to further the aims of the Sunny Hill Health Centre for Children, which is part of the Hospital, by raising funds, managing investments and allocating resources in support of clinical services, research and education for the benefit of child health. Sunny Hill's purpose continues to be carried on by the Foundation.

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. The subsequent shut-downs globally, nationally and locally have had a significant impact on jurisdictions and market sectors in which the Foundation operates. This resulted in fluctuations in the market value of the Foundation's investments early in the 2021 fiscal year. The market value of the investments has recovered following the decline. The Foundation has taken the following activities in relation to the COVID-19 pandemic:

- Cancellation of all in-person events, and moving other events to virtual events;
- Development of digital fundraising strategies;
- Deployment of work from home protocols for Foundation employees that are able to do so;
 and
- A COVID-19 response fund has been set-up to support health care teams on the front line.

The situation is dynamic and the ultimate duration and magnitude of the impact on the Foundation is not known. The impact of the pandemic creates uncertainty over future cash flows, may cause significant changes to the assets or liabilities, and may have an impact on future operations. An estimate of the financial effect is not practicable at this time. The Foundation continues to closely monitor the impact of its financial implications and will be adjusting its operations as required to enhance continuity of operations.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

2. Significant accounting policies:

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook – Accounting. The significant accounting policies are as follows:

(a) Fund accounting and revenue recognition:

In order to ensure observance of the limitations and restrictions placed on the use of resources available, the Foundation follows the restricted fund method of accounting for contributions. Under this method, unrestricted contributions are recognized as revenue of the unrestricted fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions and investment income are recognized as revenue of the externally restricted fund to which they relate. Endowment contributions are recognized as revenue of the endowment fund. Accordingly, resources are classified for accounting and reporting purposes into funds. These funds are held in accordance with the objectives specified by the donors or in accordance with directives issued by the Board of Directors (the "Board").

Transfers between the funds are made when it is considered appropriate and authorized by the Board. To meet the objectives of financial reporting and stewardship over assets, certain interfund transfers are necessary to ensure the appropriate allocation of assets and liabilities to the respective funds. These interfund transfers are recorded in the statement of operations and changes in net assets.

For financial reporting purposes, the accounts have been classified into the following funds:

(i) Unrestricted fund:

The unrestricted fund comprises donations that are not specifically designated by donors, as well as, investment income earned that is not externally restricted by donors for a specific purpose. All fundraising and administrative costs are charged to the unrestricted fund, regardless of which fund the resulting donations were directed to by the donor.

(ii) Internally restricted fund:

From time to time, the Board may impose certain restrictions on fund balances. These amounts are presented in the statements of financial position and operations and changes in net assets as internally restricted funds. These funds include internally restricted endowment funds, net unrealized gains/losses on unrestricted investments and the Slocan lands, the former site of Sunny Hill Health Centre for Children. The investment income earned on the endowment funds will be used to pay operational costs of the Foundation. These internally restricted amounts are not available for other purposes without approval of the Board.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

2. Significant accounting policies (continued):

(a) Fund accounting and revenue recognition (continued):

(iii) Externally restricted fund:

The externally restricted fund comprises funds for which the purposes have been specifically designated by donors, funds raised through the Foundation's annual lotteries, restricted income received from the Vancouver Foundation and the restricted investment income earned on the endowment funds held by the Foundation. These funds include those which are restricted for use in research, patient care and other designated areas of the Foundation's support contribution activities.

(iv) Endowment fund:

The externally restricted endowment fund comprises donations that are permanently maintained in accordance with donor wishes and recapitalized investment income relating to external donor endowments.

(b) Cash and cash equivalents:

Cash and cash equivalents include cash held in bank accounts and cashable guaranteed investment certificates which are redeemable at any time for a known amount of cash and are subject to an insignificant risk of changes in value.

(c) Capital assets:

Capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. When a capital asset no longer contributes to the Foundation's ability to provide services, or the value of future economic benefits or service potential associated with the asset is less than its net carrying amount, the excess of its carrying amount over its fair value or replacement cost will be recognized as an expense in the statement of operations and changes in net assets. Capital assets, excluding land, are amortized on a straight-line basis over the assets' estimated useful lives as follows:

Assets	Years
Computer equipment Office equipment and furniture	3 5

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

2. Significant accounting policies (continued):

(d) Other assets:

The Foundation is the named beneficiary for various life insurance policies for which the respective donors have agreed to pay the life insurance premiums on behalf of the Foundation. The life insurance policies are irrevocable. The Foundation measures the asset and revenues recognized based on the insurance policies' cash surrender value. The Foundation records tax receipted insurance premiums paid on the policies as fundraising revenue with an adjustment recorded to revenues to bring the asset value to the cash surrender value.

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Foundation has elected to carry all its investments, including the Vancouver Foundation endowment, at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

Financial assets carried at cost or amortized cost are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Foundation determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset.

If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Foundation expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(f) Contributions to BC Children's Hospital, a program of Provincial Health Services Authority:

Contributions provided to the Hospital as recorded within the statement of operations and changes in net assets, and the resulting amount due to the Hospital on the statement of financial position, represent a non-reciprocal, irrevocable obligation of the Foundation.

(g) Deferred revenue:

Deferred revenue represents sponsorship monies received in advance of related events, externally restricted contributions for which an externally restricted fund does not exist and prepaid lease payments related to a third party lease of the Foundation's land (note 5(a)). Lease revenue is recognized ratably over the lease term as rental services are provided.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

2. Significant accounting policies (continued):

(h) Contributed materials and services:

The Foundation does not recognize contributions of materials in the financial statements.

A substantial number of volunteers and corporate supporters contribute a significant amount of their time and services to the Foundation each year. Because of the difficulty in determining their fair value, the value of contributed services are not recognized in the financial statements.

(i) Use of estimates:

The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

(j) Employee future benefits:

The employees of the Foundation are members of a multi-employer defined benefit plan and accordingly, contributions are expensed as incurred (note 13).

(k) Investment in lottery prize homes:

Investment in lottery prize homes is recorded at the cost of acquisition. At each reporting date, the investment in lottery prize homes is reviewed to assess whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated in order to determine the extent of the impairment, if any.

(I) Allocation of expenses:

(i) Direct fundraising costs:

Direct fundraising costs include direct internal costs relating to fundraising activity, event expenses, and third party fundraising program costs.

(ii) General and administrative expenses:

All expenses related to general management, administrative activities, public relations and community awareness are expensed in the period in which they are incurred as general and administrative expenses. These expenses are not allocated to direct fundraising costs related to fundraising and event activities.

(m) Adoption of new accounting standard:

Section 4449 Combinations by not-for-profit organizations provides guidance for the recognition and measurement of combinations by not-for-profits organizations. In the new standard, not-for-profit organizations are directed to assess each combination based on criteria outlined in the standard, and accordingly account for the combination as either a merger or acquisition.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

2. Significant accounting policies (continued):

(m) Adoption of new accounting standard (continued):

This section is effective for fiscal years beginning on or after January 1, 2022 and is applied on a prospective basis to combinations entered into from the beginning of the fiscal year in which the standard is first applied. The Foundation has elected to early adopt this standard.

3. Amalgamation with Sunny Hill Foundation for Children:

On June 30, 2020, the Foundation and Sunny Hill amalgamated and continued the combined operations under the name of British Columbia's Children's Hospital Foundation. The amalgamation occurred to streamline the administration of the funds within Sunny Hill.

As there is no identified acquirer in the amalgamation of the Foundation and Sunny Hill, as of the amalgamation date, the assets, liabilities and net assets of the entities became the combined carrying values of the assets, liabilities and net assets of the Foundation. The financial statements of the entities were combined to form the current year figures and comparative figures as if the two entities had been combined from inception. There were no adjustments resulting from alignment of accounting policies of the two entities.

The following is a summary of the assets, liabilities and net assets of each of the entities as at March 31, 2020 and the amalgamation date of June 30, 2020:

				Elir	ninations and	
March 31, 2020	BCCHF	Sunny Hill	reclass	ifications	Total	
Total assets	\$	370,474	\$ 33,580	\$	(180)	\$ 403,874
Total liabilities		163,711	6,986		(180)	170,517
Net assets: Unrestricted fund Internally restricted fund Externally restricted fund Endowment fund		4,862 88,236 6,217 107,448	553 20,000 - 6,041		685 (685) - -	6,100 107,551 6,217 113,489
Total net assets	\$	206,763	\$ 26,594	\$	-	\$ 233,357

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

3. Amalgamation with Sunny Hill Foundation for Children (continued):

					nation of ter-entity	
June 30, 2020		BCCHF	Sunny Hill		Total	
Total assets	\$	399,427	\$ 34,568	\$	(181)	\$ 433,814
Total liabilities		160,600	7,272		(181)	167,691
Net assets:						
Unrestricted fund		6,085	711		-	6,796
Internally restricted for	und	112,329	20,000		-	132,329
Externally restricted t	fund	1,199	_		-	1,199
Endowment fund		119,214	6,585		-	125,799
Total net assets	\$	238,827	\$ 27,296	\$	-	\$ 266,123

The following is a summary of the revenue and expenses of each entity for the years ended March 31, 2020:

March 31, 2020	BCCHF	Sunny Hill	in	ination of ter-entity balances	Total
Revenue Expenses	\$ 82,345 (91,386)	\$ 18 (1,592)	\$	(121) 121	\$ 82,242 (92,857)
Deficiency of revenue over expenses	\$ (9,041)	\$ (1,574)	\$	-	\$ (10,615)

The following is a summary of the revenue and expenses of BCCHF and Sunny Hill from April 1, 2020 to the amalgamation date of June 30, 2020 and for the combined entity from July 1, 2020 to March 31, 2021:

		BCCHF	S	unny Hill	Соі	mbined entity	ir	ination of nter-entity balances	Total
Revenue Expenses	\$	50,926 (18,861)	\$	1,653 (523)	*	08,250 20,163)	\$	(9) 9	\$ 160,820 (139,538)
Excess (deficiency) of rover expenses	evenue \$	32,065	\$	1,	130	\$ (11	,913)	\$ -	\$ 21,282

4. Restricted cash, cash equivalents and investments:

Included in cash and cash equivalents is \$7,902,000 (2020 - \$10,225,000) that is restricted related to its lotteries as required under the BC Gaming licences. As at March 31, 2021, there are no investments held as security for the Foundation's lottery activities as the gaming licencing no longer requires the funds to be held as security (2020 - \$6,000,000).

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

5. Capital assets:

				2021	2020
		Accum	ulated	Net book	Net book
	Cost	amorti	zation	value	value
Land (a) Computer equipment Office equipment and furniture	\$ 20,000 93 330	\$	- 33 159	\$ 20,000 60 171	\$ 20,000 55 149
	\$ 20,423	\$	192	\$ 20,231	\$ 20,204

(a) On January 30, 2017, land located in Vancouver, which was the former site of Sunny Hill Health Centre for Children, was gifted to Sunny Hill with a fair value of \$20,000,000. The land is encumbered by an option to purchase the land by the City of Vancouver for a specified amount that is exercisable if the land is no longer exclusively used for specified purposes. The option to purchase is subject to expiry based on defined conditions. The Foundation's Board of Directors has internally restricted the land for future redevelopment to meet the needs of children with complex health needs.

A portion of the land was leased to a third party for a 40-year term that commenced on August 13, 1998 for a total lease payment of \$500,000, which was recorded in deferred revenue. The prepaid lease amount is recognized in revenue ratably over the 40 year term. As at March 31, 2021, the deferred lease revenue was \$353,000 (2020 - \$364,000).

6. Investments:

Investments held at fair value are comprised of the following:

	2021	2020
Short-term deposits, notes and investment certificates Bonds Equities Private debt, infrastructure and real estate	\$ 386 87,350 239,234 56,735	\$ 6,172 94,584 202,601 42,051
	\$ 383,705	\$ 345,408

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

6. Investments (continued):

The Foundation has unfunded investment commitments relating to private debt, infrastructure and real estate investments that can be drawn on demand. The unfunded investment commitments are as follows:

	2021		2020
U.S dollars Canadian dollars	\$ 13,944 12,379	\$	15,744 2,950
Certain investments are restricted for endowments as follows:			
	2224	•	

	2021	2020
External Internal (a)	\$ 131,605 77,540	\$ 111,998 101,186
	\$ 209,145	\$ 213,184

⁽a) The internally restricted endowments of \$77,540,000 (2020 - \$101,186,000) are presented within the internally restricted fund in net assets.

Investment income (loss) is comprised of the following:

	2021	2020
Interest and dividends Net realized gains on investments Fair value adjustment on investments Investment manager fees	\$ 9,981 5,949 55,894 (1,349)	\$ 15,471 56,005 (77,983) (1,916)
	\$ 70,475	\$ (8,423)

7. Vancouver Foundation funds:

The Foundation holds restricted endowment funds with Vancouver Foundation that have market value totaling \$10,954,000 (2020 - \$9,207,000), of which \$1,745,000 (2020 - \$1,491,000) can be withdrawn subject to a maximum of 20% per year may be withdrawn with the approval of two-thirds of the Board of the Foundation. The endowment balance cannot be reduced below \$10,000. The balance has been presented as a non-current asset in these financial statements.

During the year ended March 31, 2021, the Foundation recorded a net unrealized gain of \$254,000 (2020 - unrealized loss of \$148,000) related to the change in the fair value of the Foundation's investments held at Vancouver Foundation. This amount is included in investment income on the statement of operations and changes in net assets.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

8. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$335,000 (2020 - \$305,000), which includes amounts payable for payroll related taxes and contributions. At March 31, 2021, all federal payroll remittances payable are current.

9. BC Children's Hospital, a program of Provincial Health Services Authority:

Contributions provided to the Hospital as recorded within the statement of operations and changes in net assets represent a non-reciprocal, irrevocable obligation of the Foundation. During the year ended March 31, 2021, the Foundation made contributions to the Hospital of \$107,024,000 (2020 - \$56,201,000). The amount due to the Hospital as at March 31, 2021 of \$203,784,000 (2020 - \$161,201,000) consists of costs incurred by the Hospital of \$15,427,000 (2020 - \$25,809,000), which are to be reimbursed by the Foundation, as well as contributions receivable from the Foundation of \$188,357,000 (2020 - \$135,392,000). The balance is non-interest bearing and has no specific repayment terms. The \$188,864,000 (2020 - \$135,392,000) is moved to a designated fund and is paid out as the Hospital draws down on the funds as spent.

The Foundation has its main office located in premises provided on a rent-free basis by the Hospital. Rent for the year ended March 31, 2021 with a fair value of approximately \$795,000 (2020 - \$795,000) has not been recorded in the statement of operations and changes in net assets. If these facilities were unavailable on this basis, the Foundation would have to rent similar facilities from another landlord.

The Foundation also receives certain administrative services from the Hospital, including the use of accounting systems, payroll and benefit administration, housekeeping and information technology support. Because of the difficulty in determining their fair value, these contributed services are not recognized in the financial statements.

10. Other income:

Due to the COVID-19 pandemic, the Canadian government introduced the Canada Emergency Wage Subsidy ("CEWS") to assist eligible organizations who had lost a certain percentage of their qualifying revenue. During the fiscal year ended March 31, 2021, the Foundation filed eligible CEWS claims totaling \$2,516,000, which have been recognized in the statement of operations and changes in net assets as part of other income.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

11. Interfund transfers:

				Internally		Externally		
2021	Uni	restricted fund	r	estricted funds		restricted fund	Er	ndowment fund
2021		iuiiu		lulius		iuiiu		Turiu
Recapitalization of investment income from externally restricted fund to endowment fund	\$		\$		\$	(183)	\$	183
Sundry grants transferred to endowment fund	Ψ	-	Ψ	_	Ψ	` ,	Ψ	281
Internal restriction of fair value		-		-		(281)		281
adjustment on investments Approved transfer from internally		(36,909)		36,909		-		-
restricted endowment fund		34,255		(34,255)		-		-
	\$	(2,654)	\$	2,654	\$	(464)	\$	464
				Internally		Externally		
		restricted	r	estricted		restricted	Er	ndowment
2020		fund		funds		fund		fund
Recapitalization of investment income from unrestricted fund to								
internally restricted fund Recapitalization of investment income from externally restricted fund to	\$	(8,747)	\$	8,747	\$	-	\$	-
endowment fund		-		-		(14,955)		14,955
Sundry grants transferred to endowment fund		-		-		(758)		758
Internal restriction of fair value adjustment on investments		49,957		(49,957)		_		
Approved transfer to internally		-13,331		(+3,331)		-		-
restricted endowment fund		(40,000)		40,000		-		-
	\$	1,210	\$	(1,210)	\$	(15,713)	\$	15,713

12. Financial risks:

(a) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements, including fulfilling obligations in its contributions to the Hospital. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Notes to Financial Statements (continued)

(Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

12. Financial risks (continued):

(b) Credit risk:

Credit risk is the risk of financial loss to the Foundation if a counterparty to a financial instrument fails to meet its contractual obligations. The Foundation's investments in guaranteed investment certificates, income funds and equities are subject to credit risk. The maximum exposure to credit risk on these instruments is their carrying value. The Foundation manages the risk by retaining professional investment counselors who act in accordance with the Foundation's investment policies. These policies include asset mix guidelines and minimum investment grade levels for each asset class.

Other credit risks can arise from holding receivables which are generally not material and as such the credit risk is minimal.

(c) Market risks:

Market risks include price and interest rate risks. Price risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Foundation is exposed to this risk as a result of investments which are subject to risks arising from changes in market conditions.

The Foundation's fixed-rate instruments are subject to fair value risks while floating rate instruments are subject to cash flow risks. The Foundation is exposed to interest rate risks as a result of investments in bonds and short-term deposits, notes and investment certificates.

(d) Currency risks:

Investments in foreign securities are exposed to currency risk due to the fluctuations in foreign exchange rates. The Foundation is exposed to this risk as a result of foreign currency denominated investments.

The Foundation manages its investment portfolio to earn investment income and invests according to a Statement of Investment Objectives and Policies approved by the Board. The risks associated with investments are managed through the Foundation's established investment policy.

There has been no change in the financial risk exposures outlined above from 2020.

Notes to Financial Statements (continued) (Tabular amounts expressed in thousands of dollars, unless otherwise indicated)

Year ended March 31, 2021

13. Employee pension plan:

The Foundation and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has approximately 213,000 active members and approximately 106,000 retired members. Active members include approximately 115 (2020 - 115) employees of the Foundation.

The most recent actuarial valuation as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits. The next valuation will be as at December 31, 2021 with results available in the fall of 2022. Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan, in aggregate, with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The Foundation paid \$967,000 (2020 - \$933,000) for employer contributions to the Plan in fiscal 2021.

14. Contingency:

On May 26, 2014, the Hospital, a program of the Provincial Health Services Authority, entered into a Lease Agreement (the "Lease") with The Children's Family House Society of B.C., operating as Ronald McDonald House British Columbia ("RMHBC"). The Lease grants RMHBC the use of land and the Ronald McDonald House constructed on that land for a term of 60 years.

At the same time, the Foundation entered into a Contribution Agreement (the "Agreement") with RMHBC. Under the Agreement, if the Lease is terminated under certain sections of the Lease, or upon the expiry of the lease term, the Foundation will pay to RMHBC, as at the effective date of the termination or expiry of the lease term, an amount equal to the fair market value of the premises, exclusive of the land, less any amount the Hospital is obligated to pay as per the Lease. Fair market value will be determined by agreement between the Foundation and RMHBC. As of March 31, 2021, the ultimate amount of the payment cannot be reasonably estimated. Hence no amount has been recorded with respect to this contingency.

15. Employee, contractor and director remuneration:

For the year ended March 31, 2021, the Foundation paid total remuneration of \$2,279,000 (2020 - \$2,344,000) to the top ten employees and contractors for services, each of whom received total annual remuneration of \$75,000 or greater.

The Foundation did not pay any remuneration to any members of its Board of Directors.